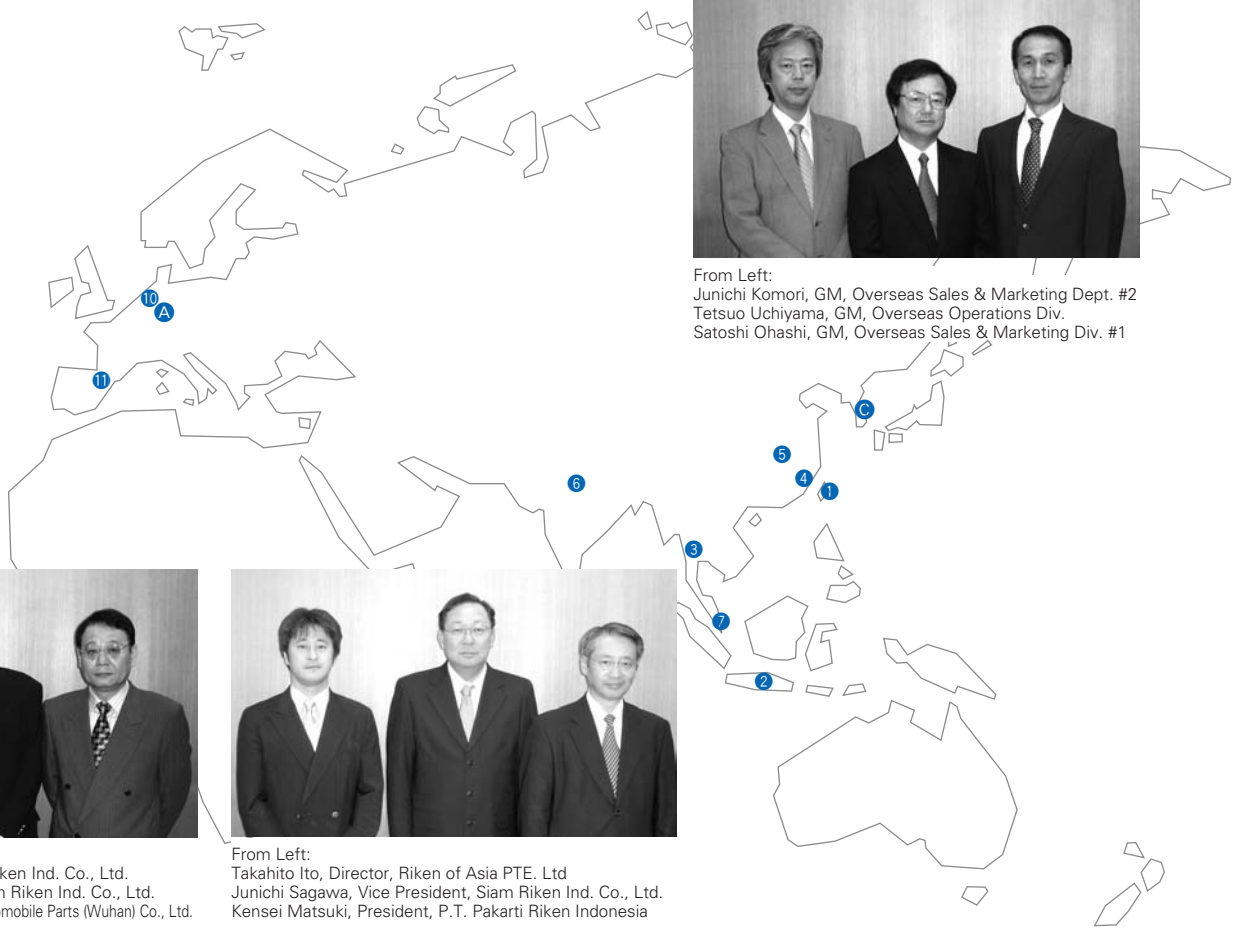


Overseas Activities



From Left:
Junichi Komori, GM, Overseas Sales & Marketing Dept. #2
Tetsuo Uchiyama, GM, Overseas Operations Div.
Satoshi Ohashi, GM, Overseas Sales & Marketing Div. #1



From Left:
Isao Kikuri, President, Xiamen Riken Ind. Co., Ltd.
Yoshiaki Wada, President, Taiwan Riken Ind. Co., Ltd.
Kazuyoshi Takaki, President, Riken Automobile Parts (Wuhan) Co., Ltd.



From Left:
Takahito Ito, Director, Riken of Asia PTE. Ltd
Junichi Sagawa, Vice President, Siam Riken Ind. Co., Ltd.
Kensei Matsuki, President, P.T. Pakarti Riken Indonesia

The beginning of Riken's full-scale expansion overseas can be traced back to the establishment of Taiwan Riken Ind. Co., Ltd. in 1968.

Starting with the production and manufacture of piston rings by joint ventures established with local business conglomerates, we have built a solid Asian operating base with locations in Taiwan, Korea, Thailand and China (Xiamen). Riken also has a partnership with Shriram Pistons & Rings Limited, an affiliate of the Group, that is expected to enhance production and marketing in the Indian market. Moreover, we established Riken Automobile Parts (Wuhan) Co., Ltd. in China as a wholly owned subsidiary and the sixth ring manufacturing location in Asia. Riken Wuhan began production of piston rings in July 2005. We also have a sales subsidiary in Singapore to enhance our activities in Asia.

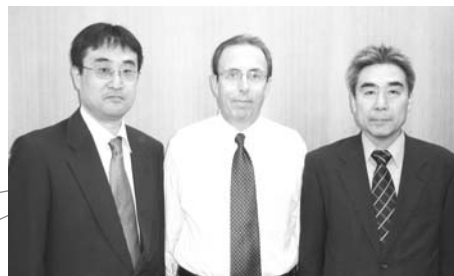
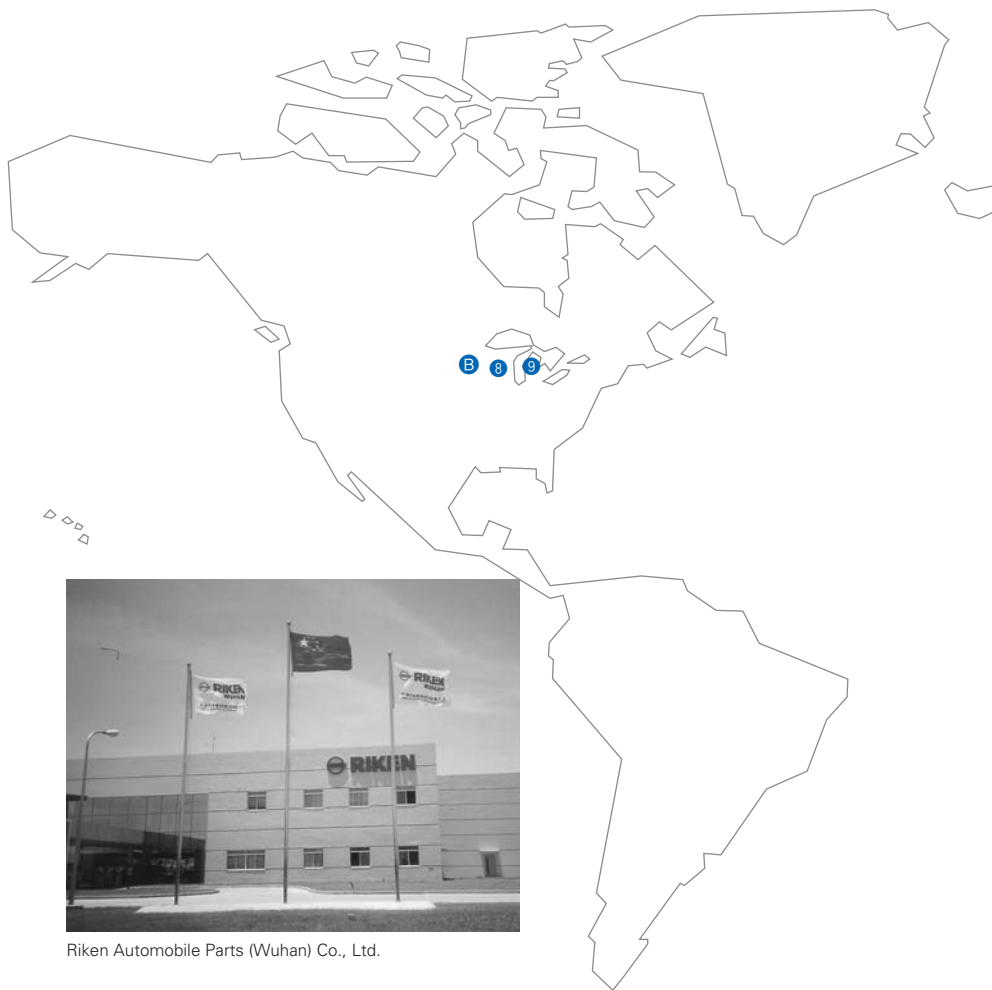
During our expansion in Asia in the 1970s, we established engineering and sales subsidiaries in the United States and Germany to respond to heightened interest in our products. We also founded Allied Ring Corporation, a joint venture manufacturing company, in 1989 in order to provide locally produced rings to the Japanese automakers in the United States and to be able to supply semi-finished steel piston rings to the joint venture partner who supplies finished piston rings to the "Big Three" automakers.

Riken is also involved in fields other than piston rings. In Indonesia, we manufacture high-grade cast-iron auto parts and pipe fittings through the joint venture company P.T. Pakarti Riken Indonesia. This company supplies parts and components to the Japanese transplants located in the ASEAN market. Taiwan Riken and Xiamen Riken also manufacture cast-iron camshafts.

Riken currently has eleven overseas subsidiaries and affiliates, excluding holding companies, and has established a technological tie-up with Grede Foundries Inc. in such products as steering knuckles and with Riken of Korea Inc. in piston rings.

In addition, in June 2007 Riken has signed a Memorandum of Understanding (MOU) with MAHLE GmbH for a global cooperation. The purpose of the cooperation is to make use of existing resources and create synergies aiming at offering highly value-added products and services for customers and enhancing both companies' corporate value in globally expanding and technologically evolving automobile markets.

The Group will make its best efforts to become a global market leader in the auto parts industry by utilizing and strengthening its global operation while expanding the Group's sales and earnings.



From Left:
Kiyoshi Fukui, President, Euro-Riken GmbH
Don McNulty, President, Riken of America, Inc.
Akira Kunimoto, President, Allied Ring Corp.



Riken Automobile Parts (Wuhan) Co., Ltd.

OVERSEAS SUBSIDIARIES AND AFFILIATES

① TAIWAN RIKEN IND. CO., LTD.

41, Chen-Tai Road Sec. 3, Wu-Ku Hsiang,
Taipei Hsien, Taiwan
TEL: (886) 2-2291-4551
FAX: (886) 2-2291-5136

② P.T. PAKARTI RIKEN INDONESIA

Jl. Sukodono, Gedangan, Sidoarjo 61254
Indonesia
TEL: (62) 31-891-2555
FAX: (62) 31-891-0088

③ SIAM RIKEN IND. CO., LTD.

700/361 Moo 6, Don Hua Roh,
Amatanakorn Industrial Estate,
Amphur Muangchonburi, Chonburi,
Thailand, 20000
TEL: (66) 2-740-0410
FAX: (66) 38-458-756

④ XIAMEN RIKEN IND. CO., LTD.

No.465-469 Guankou,
Zhong Road, Jimei District,
Xiamen, 361022, China
TEL: (86) 592-636-0076
FAX: (86) 592-636-0070

⑤ RIKEN AUTOMOBILE PARTS (WUHAN) CO., LTD.

38MD, 2nd Industrial Zone, Wuhan
Economic - Technological Development
Zone, Wuhan 430056 China
TEL: (86) 27-8422-9286
FAX: (86) 27-8422-9392

⑥ SHRIRAM PISTONS & RINGS LTD.

23, Kasturba Gandhi Marg, New Delhi,
110 001 India
TEL: (91) 11-2331-5941
FAX: (91) 11-2331-1203

⑦ RIKEN OF ASIA PTE. LTD.

3 Church Street #08-01, Samsung Hub,
049483, Singapore

⑧ RIKEN OF AMERICA, INC.

4711 Golf Road, Suite 575, Skokie,
Illinois 60076, U.S.A.
TEL: (1) 847-673-1400
FAX: (1) 847-673-1457

⑨ ALLIED RING CORPORATION

916-A West State Street, St. Johns,
Michigan 48879, U.S.A.
TEL: (1) 989-224-2384
FAX: (1) 989-224-5494

⑩ EURO-RIKEN GmbH

Heerdter Lohweg 51-53, 40549
Dusseldorf, Germany
TEL: (49) 211-5135450
FAX: (49) 211-51354529

⑪ RIKEN ESPAÑA, S.A.

Poligono Industrial de Constanti.,
(Tarragona), Spain
TEL: (34) 977-52-0506
FAX: (34) 977-52-2306

GLOBAL COOPERATION

⑬ MAHLE GmbH

Pragstrasse 26-46, D-70376
Stuttgart, Germany

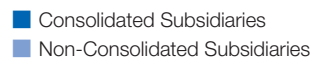
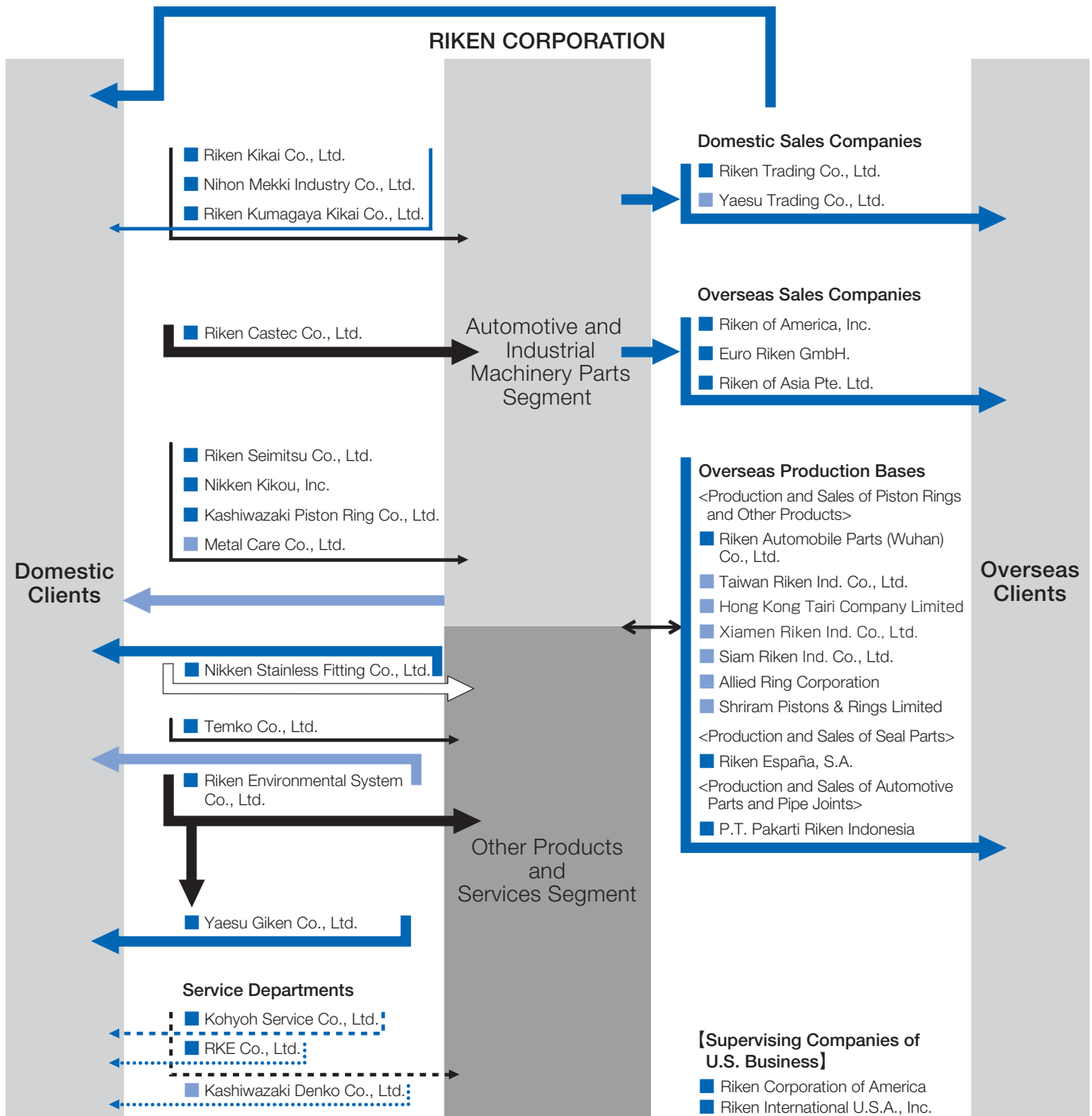
TECHNOLOGICAL TIE-UP

⑭ GREDE FOUNDRIES, INC.

9898 West Bluemound Rd. Milwaukee,
Wisconsin
53226, U.S.A.

⑮ RIKEN OF KOREA INC.

#261 Shintanjin-dong, Daeduk-ku,
Daejeon, Korea
TEL: (82) 42-932-0731
FAX: (82) 42-931-2366



HEAD OFFICE

13-5, Kudankita 1-chome, Chiyoda-ku, Tokyo
102-8202, Japan
TEL: (03) 3230-3911
FAX: (03) 3230-3919
<http://www.riken.co.jp/>

DOMESTIC SALES OFFICES

SAPPORO SALES OFFICE

4-10, Chuo-2joh 6-chome, Shiroishi-ku, Sapporo,
Hokkaido 003-0012, Japan
TEL: (011) 865-1919
FAX: (011) 865-1918

SENDAI SALES OFFICE

1-5, Izumichuo 4-chome, Izumi-ku, Sendai, Miyagi
981-3133, Japan
TEL: (022) 773-8825
FAX: (022) 773-8826

KANAGAWA SALES OFFICE

3-9, Naka-machi 3-chome, Atsugi, Kanagawa
243-0018, Japan
TEL: (0462) 25-7111
FAX: (0462) 25-7118

HAMAMATSU SALES OFFICE

319-28, Kaji-cho, Hamamatsu, Shizuoka
430-0933, Japan
TEL: (053) 457-1155
FAX: (053) 454-1453

NAGOYA SALES OFFICE

17-13, Nishiki 1-chome, Naka-ku, Nagoya, Aichi
460-0003, Japan
TEL: (052) 201-8681
FAX: (052) 201-5057

OSAKA SALES OFFICE

1-1, Koraibashi 4-chome, Chuo-ku, Osaka
541-0043, Japan
TEL: (06) 4706-6720
FAX: (06) 4706-6702

HIROSHIMA SALES OFFICE

12-20, Hikarimachi 1-chome, Higashi-ku, Hiroshima
732-0052, Japan
TEL: (082) 506-2455
FAX: (082) 506-2457

FUKUOKA SALES OFFICE

4-4, Hakata-ekimae 1-chome, Hakata-ku, Fukuoka
812-0011, Japan
TEL: (092) 474-2175
FAX: (092) 474-2435

OVERSEAS OFFICE

JAKARTA REPRESENTATIVE OFFICE

JI Kebon sirih No.96, Jakarta, 10110 Indonesia
TEL: (62) 21-386-0750
FAX: (62) 21-386-0751

PLANTS

KASHIWAZAKI PLANT

1-37, Hokuto-cho, Kashiwazaki, Niigata
945-8555, Japan
TEL: (0257) 23-3113
FAX: (0257) 24-3309

TSURUGI PLANT

949-1, Shimosakai, Tsurugi, Kashiwazaki, Niigata
945-0105, Japan
TEL: (0257) 22-5959
FAX: (0257) 22-0210

KUMAGAYA PLANT

14-1, Suehiro 4-chome, Kumagaya, Saitama
360-8522, Japan
TEL: (048) 521-3511
FAX: (048) 524-8110

REESTABLISHED

December 1, 1949

COMMON SHARES ISSUED

106,484,667

CAPITAL

¥8,573,597,000

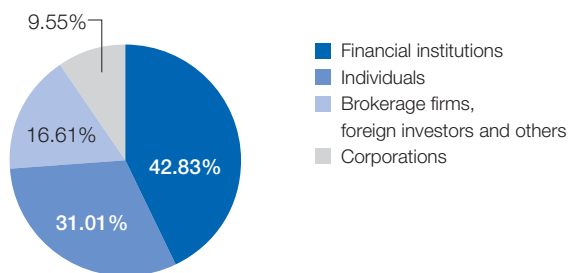
NUMBER OF SHAREHOLDERS

14,980

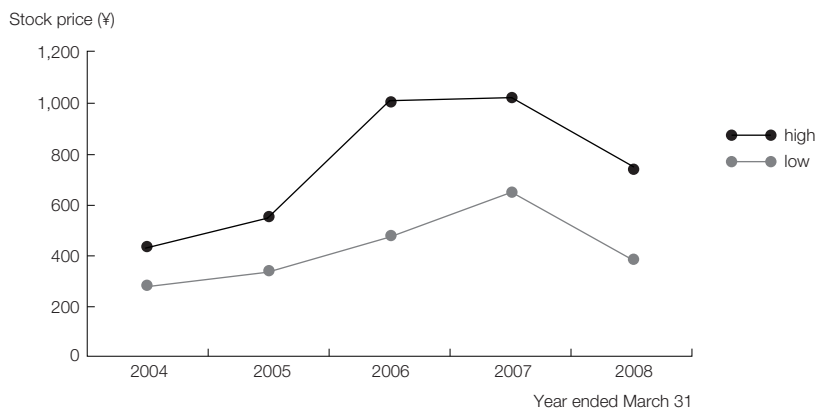
EMPLOYEES (Non-Consolidated)

1,623

BREAKDOWN OF SHARES BY SHAREHOLDER CATEGORY



ANNUAL STOCK PRICE SUMMARY



TRANSFER AGENT AND REGISTRAR

The Chuo Mitsui Trust and Banking Company, Limited
3-33-1 Shiba, Minato-ku, Tokyo 105-8574, Japan

PRESIDENT

Toshinaga Koizumi

EXECUTIVE VICE PRESIDENT

Noritada Okano

SENIOR MANAGING DIRECTOR

Michiru Furuichi

MANAGING DIRECTORS

Tatsuo Fujita

Kenichiro Takagi

Toshio Mizobuchi

Nobuhisa Iida

DIRECTORS

Nobuyuki Okubo

Tatsuro Takaki

Hitoshi Murayama

Tsutomu Kakuta

Isami Takahama

Yukio Toda

Akira Kunimoto

CORPORATE AUDITORS

Takeshi Yokoo

Shu Tamaru

Shinichiro Tojo

Masahiko Wada

Keisuke Kamata