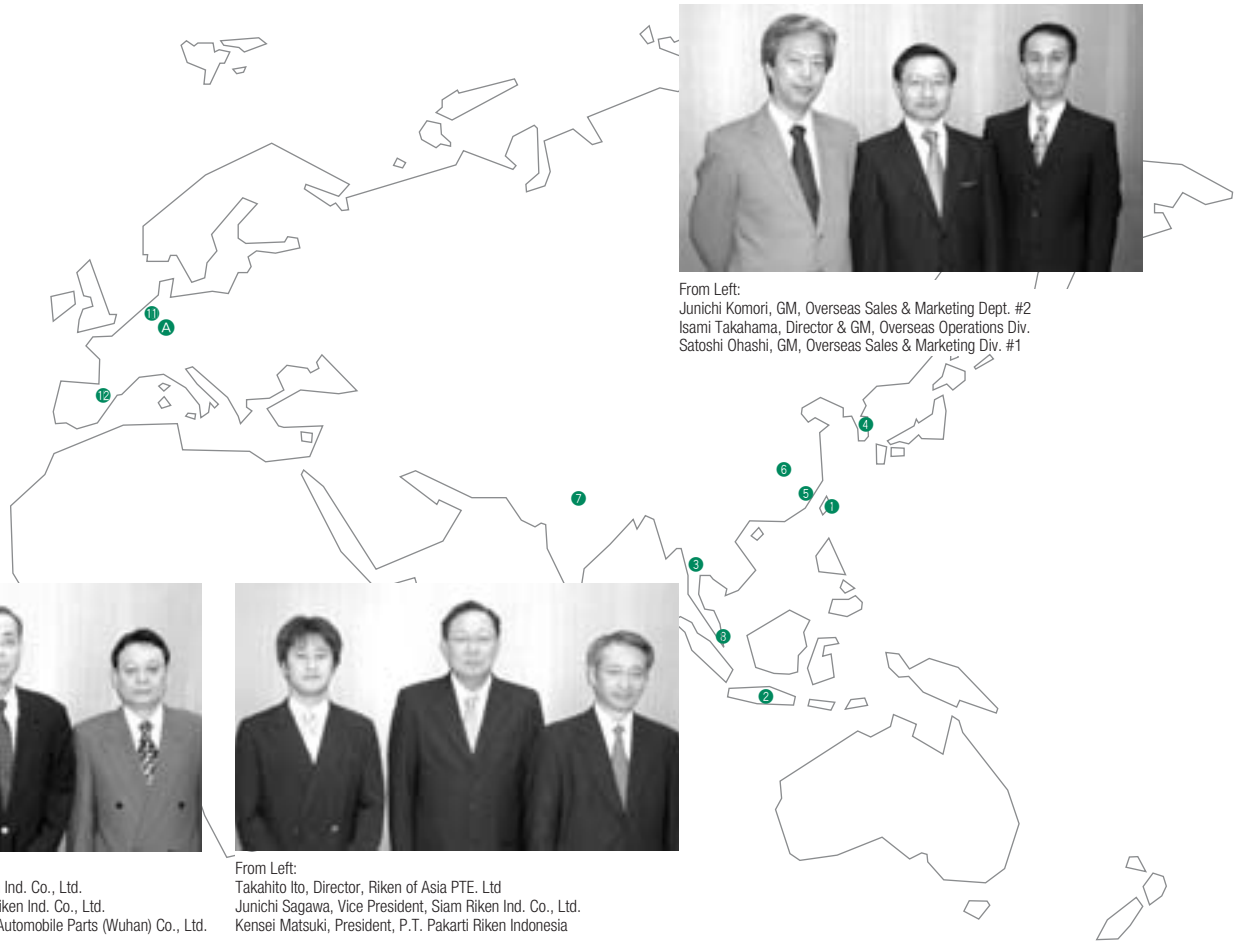


# OVERSEAS ACTIVITIES



From Left:  
 Junichi Komori, GM, Overseas Sales & Marketing Dept. #2  
 Isami Takahama, Director & GM, Overseas Operations Div.  
 Satoshi Ohashi, GM, Overseas Sales & Marketing Div. #1

From Left:  
 Naoki Tojo, President, Xiamen Riken Ind. Co., Ltd.  
 Yoshiaki Wada, President, Taiwan Riken Ind. Co., Ltd.  
 Kazuyoshi Takaki, President, Riken Automobile Parts (Wuhan) Co., Ltd.

From Left:  
 Takahito Ito, Director, Riken of Asia PTE. Ltd  
 Junichi Sagawa, Vice President, Siam Riken Ind. Co., Ltd.  
 Kensei Matsuki, President, P.T. Pakarti Riken Indonesia

The beginning of Riken's full-scale expansion overseas can be traced back to the establishment of Taiwan Riken Ind. Co., Ltd. in 1968.

Starting with the production and manufacture of piston rings by joint ventures established with local business conglomerates, we have built a solid Asian operating base with locations in Taiwan, Korea, Thailand and China (Xiamen). Riken also has a partnership with Shriram Pistons & Rings Limited, an affiliate of the Group, that is expected to enhance production and marketing in the Indian market. Moreover, we established Riken Automobile Parts (Wuhan) Co., Ltd. in China as a wholly owned subsidiary and the sixth ring manufacturing location in Asia. Riken Wuhan began production of piston rings in July 2005. We also have a sales subsidiary in Singapore to enhance our activities in Asia.

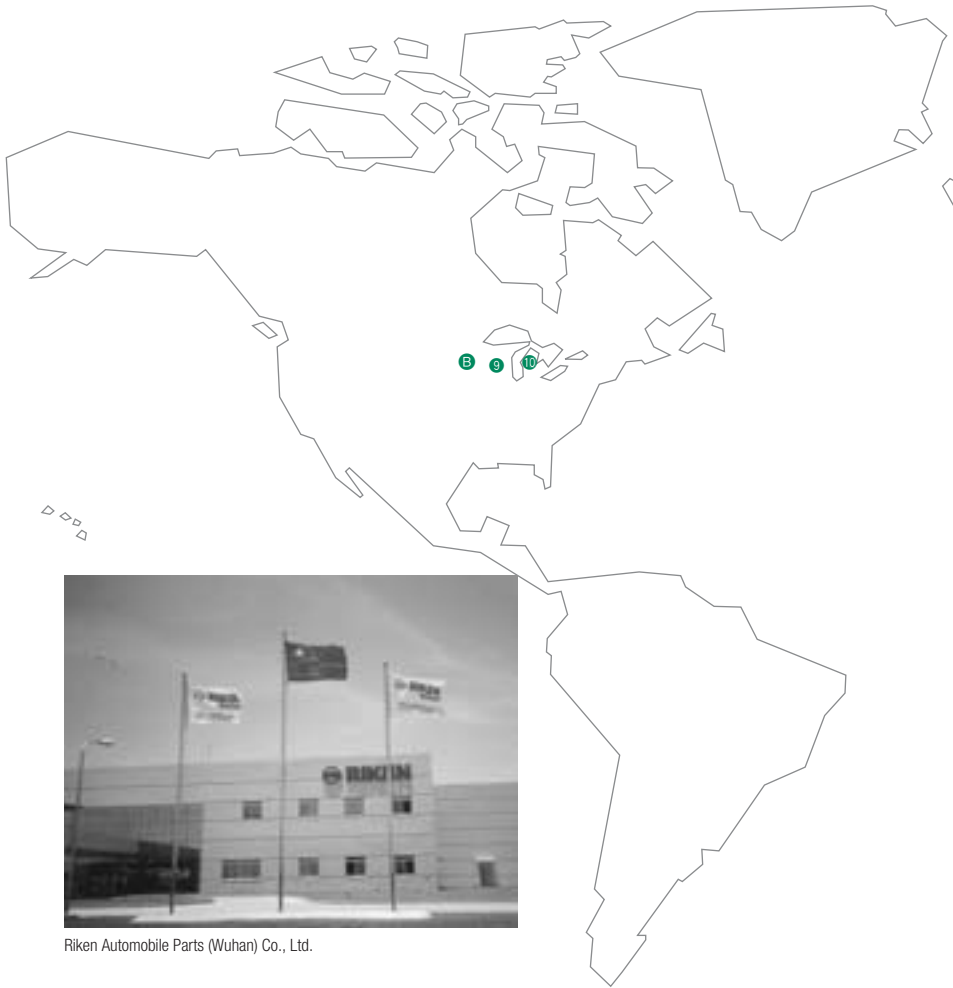
During our expansion in Asia in the 1970s, we established engineering and sales subsidiaries in the United States and Germany to respond to heightened interest in our products. We also founded Allied Ring Corporation, a joint venture manufacturing company, in 1989 in order to provide locally produced rings to the Japanese automakers in the United States and to be able to supply semi-finished steel piston rings to the joint venture partner who supplies finished piston rings to the "Big Three" automakers.

Riken is also involved in fields other than piston rings. In Indonesia, we manufacture high-grade cast-iron auto parts and pipe fittings through the joint venture company P.T. Pakarti Riken Indonesia. This company supplies parts and components to the Japanese transplants located in the ASEAN market. Taiwan Riken and Xiamen Riken also manufacture cast-iron camshafts.

Riken currently has twelve overseas subsidiaries and affiliates, excluding holding companies, and has established a technological tie-up with Grede Foundries Inc. in such products as steering knuckles.

In addition, in June 2007 Riken has signed a Memorandum of Understanding (MOU) with MAHLE GmbH for a global cooperation. The purpose of the cooperation is to make use of existing resources and create synergies aiming at offering highly value-added products and services for customers and enhancing both companies' corporate value in globally expanding and technologically evolving automobile markets.

The Group will make its best efforts to become a global market leader in the auto parts industry by utilizing and strengthening its global operation while expanding the Group's sales and earnings.



From Left:  
Kiyoshi Fukui, President, Euro-Riken GmbH  
Don McNulty, President, Riken of America, Inc.  
Akira Kunimoto, President, Allied Ring Corp.



Riken Automobile Parts (Wuhan) Co., Ltd.

## OVERSEAS SUBSIDIARIES

### ① TAIWAN RIKEN IND. CO., LTD.

41, Chen-Tai Road Sec. 3, Wu-Ku Hsiang,  
Taipei Hsien, Taiwan  
TEL: (886) 2-2291-4551  
FAX: (886) 2-2291-5136

### ② P.T. PAKARTI RIKEN INDONESIA

Jl. Sukodono, Gedangan, Sidoarjo 61254  
Indonesia  
TEL: (62) 31-891-2555  
FAX: (62) 31-891-0088

### ③ SIAM RIKEN INDUSTRIAL CO., LTD.

700/361 Moo 6, Don Hua Roh,  
Amphur Muang Chonburi, Chonburi  
20000 Thailand  
TEL: (66) 2-740-0410  
FAX: (66) 38-458-756

### ④ RIKEN OF KOREA INC.

#261 Shintanjin-dong, Daeduk-ku,  
Daejeon, Korea  
TEL: (82) 42-932-0731  
FAX: (82) 42-931-2366

### ⑤ XIAMEN RIKEN IND. CO., LTD.

No.465-469 Guankou,  
Zhong Road, Jimei District,  
Xiamen, 361023, China  
TEL: (86) 592-636-0076  
FAX: (86) 592-636-0070

### ⑥ RIKEN AUTOMOBILE PARTS (WUHAN) CO., LTD.

38MD, 2nd Industrial Zone, Wuhan  
Economic - Technological Development  
Zone, Wuhan 430056 China  
TEL: (86) 27-8422-9286  
FAX: (86) 27-8422-9392

### ⑦ SHRIRAM PISTONS & RINGS LTD.

23, Kasturba Gandhi Marg, New Delhi,  
110 001 India  
TEL: (91) 11-2331-5941  
FAX: (91) 11-2331-1203

### ⑧ RIKEN OF ASIA PTE. LTD.

3 Church Street #08-01, Samsung Hub,  
049483, Singapore

### ⑨ RIKEN OF AMERICA, INC.

4709 Golf Road, Suite 575, Skokie, Illinois  
60076, U.S.A.  
TEL: (1) 847-673-1400  
FAX: (1) 847-673-1457

### ⑩ ALLIED RING CORPORATION

916 West State Street, St. Johns,  
Michigan 48879, U.S.A.  
TEL: (1) 989-224-2384  
FAX: (1) 989-224-5494

### ⑪ EURO-RIKEN GmbH

Heerdter Lohweg 51-53, D-40549  
Dusseldorf, Germany  
TEL: (49) 211-5135450  
FAX: (49) 211-51354529

### ⑫ RIKEN ESPAÑA, S.A.

Poligono Industrial de Constanti.,  
(Tarragona), Spain  
TEL: (34) 977-52-0506  
FAX: (34) 977-52-2306

## GLOBAL COOPERATION

### ▲ MAHLE GmbH

Pragstrasse 26-46, D-70376  
Stuttgart, Germany

## TECHNOLOGICAL TIE-UP

### ● GREDE FOUNDRIES, INC.

9898 West Bluemound Rd. Milwaukee,  
Wisconsin  
53226-0499 U.S.A.



## HEAD OFFICE

13-5, Kudankita 1-chome, Chiyoda-ku, Tokyo  
102-8202, Japan  
TEL: (03) 3230-3911  
FAX: (03) 3230-3919  
<http://www.riken.co.jp/>

## DOMESTIC SALES OFFICES

### SAPPORO SALES OFFICE

4-10, Chuo-2joh 6-chome, Shiroishi-ku, Sapporo, Hokkaido  
003-0012, Japan  
TEL: (011) 865-1919  
FAX: (011) 865-1918

### SENDAI SALES OFFICE

1-5, Izumichuo 4-chome, Izumi-ku, Sendai, Miyagi  
981-3133, Japan  
TEL: (022) 773-8825  
FAX: (022) 773-8826

### KANAGAWA SALES OFFICE

3-9, Naka-machi 3-chome, Atsugi, Kanagawa  
243-0018, Japan  
TEL: (0462) 25-7111  
FAX: (0462) 25-7118

### HAMAMATSU SALES OFFICE

319-28, Kaji-cho, Hamamatsu, Shizuoka  
430-0933, Japan  
TEL: (053) 457-1155  
FAX: (053) 454-1453

### NAGOYA SALES OFFICE

17-13, Nishiki 1-chome, Naka-ku, Nagoya, Aichi  
460-0003, Japan  
TEL: (052) 201-8681  
FAX: (052) 201-5057

### OSAKA SALES OFFICE

1-1, Koraibashi 4-chome, Chuo-ku, Osaka  
541-0043, Japan  
TEL: (06) 4706-6720  
FAX: (06) 4706-6702

### HIROSHIMA SALES OFFICE

12-20, Hikarimachi 1-chome, Higashi-ku, Hiroshima  
732-0052, Japan  
TEL: (082) 506-2455  
FAX: (082) 506-2457

### FUKUOKA SALES OFFICE

4-4, Hakata-ekimae 1-chome, Hakata-ku, Fukuoka  
812-0011, Japan  
TEL: (092) 474-2175  
FAX: (092) 474-2435

## OVERSEAS OFFICE

### JAKARTA REPRESENTATIVE OFFICE

Jl Kebon sirih No.96. Jakarta, 10110 Indonesia  
TEL: (62) 21-386-0750  
FAX: (62) 21-386-0751

## PLANTS

### KASHIWAZAKI PLANT

1-37, Hokuto-cho, Kashiwazaki, Niigata  
945-8555, Japan  
TEL: (0257) 23-3113  
FAX: (0257) 24-3309

### TSURUGI PLANT

949-1, Shimosakai, Tsurugi, Kashiwazaki, Niigata  
945-0105, Japan  
TEL: (0257) 22-5959  
FAX: (0257) 22-0210

### KUMAGAYA PLANT

14-1, Suehiro 4-chome, Kumagaya, Saitama  
360-8522, Japan  
TEL: (048) 521-3511  
FAX: (048) 524-8110

## REESTABLISHED

December 1, 1949

## COMMON SHARES ISSUED

106,484,667

## CAPITAL

¥8,573,597,000

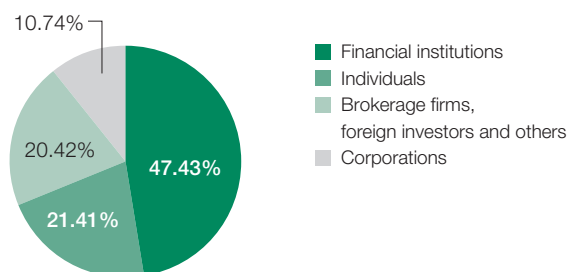
## NUMBER OF SHAREHOLDERS

11,604

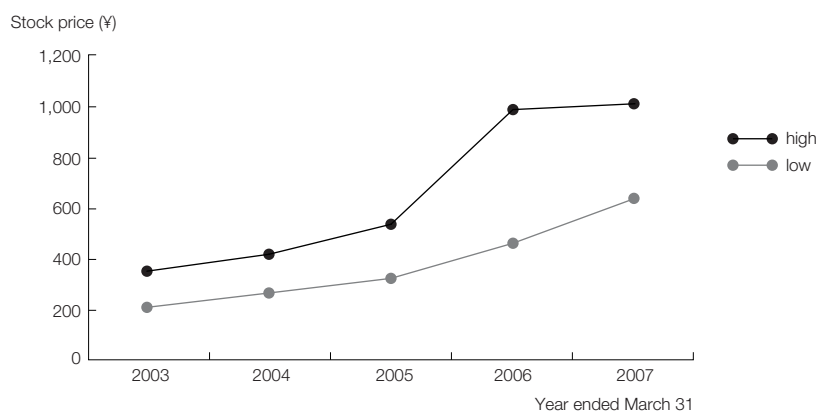
## EMPLOYEES (Non-Consolidated)

1,545

## BREAKDOWN OF SHARES BY SHAREHOLDER CATEGORY



## ANNUAL STOCK PRICE SUMMARY



## TRANSFER AGENT AND REGISTRAR

The Chuo Mitsui Trust and Banking Company, Limited is the company's principal transfer and registry agent.

3-33-1 Shiba, Minato-ku, Tokyo 105-8574, Japan

## **PRESIDENT**

Toshinaga Koizumi

## **SENIOR MANAGING DIRECTORS**

Noritada Okano

Michiru Furuichi

## **MANAGING DIRECTORS**

Tatsuo Fujita

Kenichiro Takagi

Toshio Mizobuchi

## **DIRECTORS**

Nobuhisa Iida

Nobuyuki Okubo

Tatsuro Takaki

Hitoshi Murayama

Tsutomu Kakuta

Isami Takahama

Yukio Toda

Akira Kunimoto

## **CORPORATE AUDITORS**

Takeshi Yokoo

Shu Tamaru

Shinichiro Tojo

Masahiko Wada

Keisuke Kamata