

## OVERSEAS ACTIVITIES



From Left:  
Isami Takahama, Director Overseas Operations  
Noritada Okano, Senior Managing Director  
Masahiro Sekimoto, GM Overseas Sales & Marketing



From Left:  
Junji Shirogane, Vice President Riken of Korea Inc.  
Kazuyoshi Takaki, President Riken Automobile Parts (Wuhan) Co., Ltd.  
Yoshiaki Wada, President Taiwan Riken Ind. Co., Ltd.



From Left:  
Noboru Nakatani, Director Riken of Asia PTE. Ltd.  
Masahiko Wada, President P.T. Pakarti Riken Indonesia  
Junichi Sagawa, Vice President Siam Riken Ind. Co., Ltd.

The beginning of Riken's full-scale expansion overseas can be traced back to the establishment of Taiwan Riken Ind. Co., Ltd. in 1968.

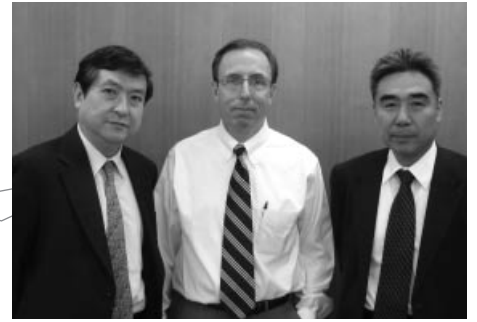
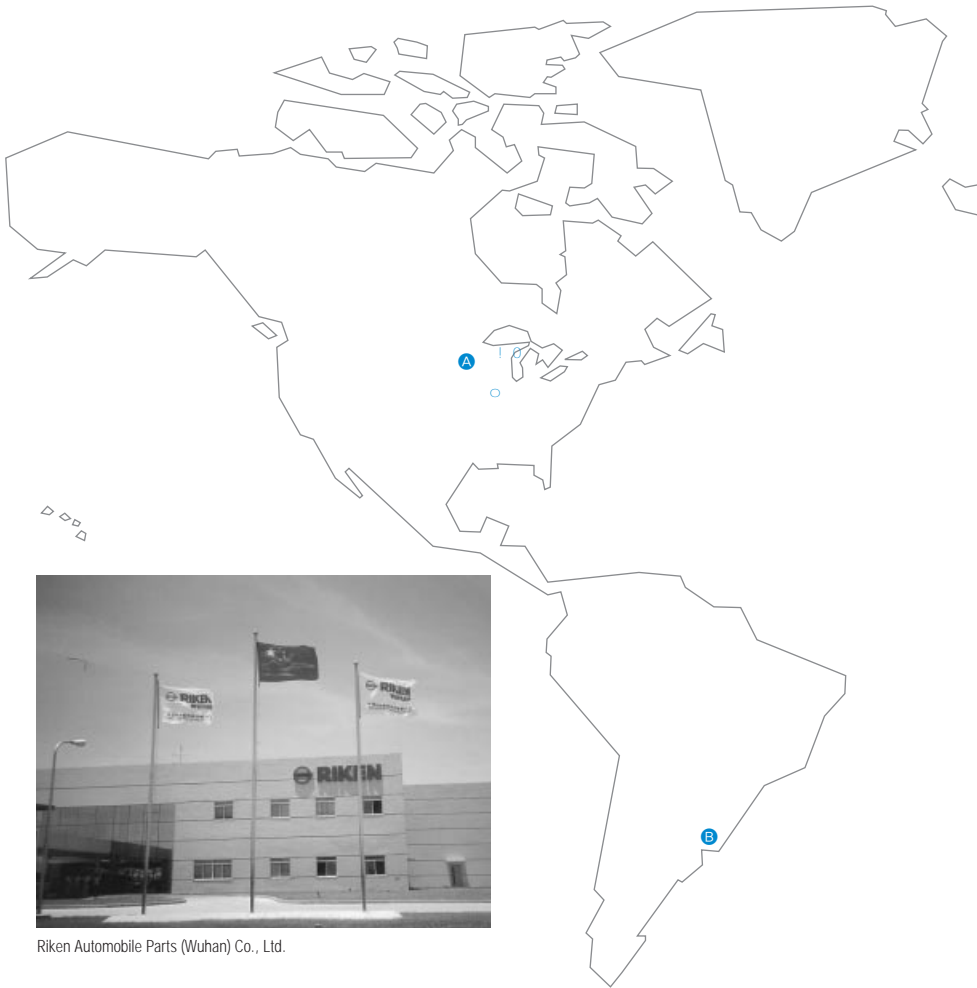
Starting with the production and manufacture of piston rings by joint ventures established with local business conglomerates, we have built a solid Asian operating base with locations in Taiwan, Korea, Thailand and China (Xiamen). Riken also has partnership with Shriram Pistons & Rings Limited, an affiliate of the Group, that is expected to enhance production and marketing in the Indian market. Moreover, we established Riken Automobile Parts (Wuhan) Co., Ltd. in China as a wholly owned subsidiary and the sixth ring manufacturing location in Asia. Riken Wuhan began production of piston rings in July 2005. We also have a sales subsidiary in Singapore to support our efforts in Asia.

During our expansion in Asia during the 1970s, we established engineering and sales subsidiaries in the United States and Germany to respond to heightened interest in our products. We also founded Allied Ring Corporation, a joint venture manufacturing company, in 1989 in order to provide locally produced rings to the Japanese automakers in the United States and to be able

to supply semi-finished steel piston rings to the joint venture partner who was and continues to be a main supplier to the "Big Three" automakers.

Riken is also involved in fields other than piston rings. In Indonesia, we manufacture high-grade cast-iron auto parts and pipe fittings through the joint venture company P.T. Pakarti Riken Indonesia. This company supplies parts and components to the Japanese transplants located in the ASEAN market. Taiwan Riken and Xiamen Riken also manufacture cast-iron camshafts to supply to local Japanese automakers. In addition, Riken engages in technological transfer of technologies and products such as knuckles to local companies in North America.

Riken currently has twelve subsidiaries and affiliates, excluding holding companies, and has established technical tie-ups with two companies. The Group will make its best efforts to become a global market leader in the auto parts industry by utilizing and strengthening its global operation while expanding the Group's sales and earnings.



From Left:  
 Hideo Masukawa, President Euro-Riken GmbH  
 Don McNulty, President Riken of America, Inc.  
 Akira Kunimoto, President & Chief Operating Officer Allied Ring Corporation



Riken Automobile Parts (Wuhan) Co., Ltd.

## OVERSEAS SUBSIDIARIES

### 🇨🇹 TAIWAN RIKEN IND. CO., LTD.

41, Chen-Tai Road Sec. 3, Wu-Ku Hsiang,  
 Taipei Hsien, Taiwan  
 TEL: (886) 2-2291-4551  
 FAX: (886) 2-2291-5136

### 🇮🇩 P.T. PAKARTI RIKEN INDONESIA

Jl. Sukodono, Gedangan, Sidoarjo 61254  
 Indonesia  
 TEL: (62) 31-891-2555  
 FAX: (62) 31-891-0088

### 🇹🇭 SIAM RIKEN INDUSTRIAL CO., LTD.

700/361 Moo 6, Don Hua Roh,  
 Amphur Muang Chonburi, Chonburi 20000  
 Thailand  
 TEL: (66) 2-740-0410  
 FAX: (66) 38-458-756

### 🇰🇷 RIKEN OF KOREA INC.

#261 Shintanjin-dong, Daeduk-ku,  
 Daejeon, Korea  
 TEL: (82) 42-934-1500  
 FAX: (82) 42-931-2366

### 🇨🇳 XIAMEN RIKEN IND. CO., LTD.

No.465-469 Guankou,  
 Zhong Road, Jimei District,  
 Xiamen, 361023, China  
 TEL: (86) 592-636-0076  
 FAX: (86) 592-636-0070

### 🇨🇳 RIKEN AUTOMOBILE PARTS (WUHAN) CO., LTD.

38MD, 2nd Industrial Zone, Wuhan  
 Economic - Technological Development  
 Zone, Wuhan 430056 China  
 TEL: (86) 27-8422-9286  
 FAX: (86) 27-8422-9392

### 🇮🇳 SHRIRAM PISTONS & RINGS LIMITED

23 Kasturba Gandhi Marg, New Delhi,  
 110001 India  
 TEL: (91) 11-23315941  
 FAX: (91) 11-23311203

### 🇸🇬 RIKEN OF ASIA PTE. LTD.

10 Collyer Quay, #19-08 Ocean Building,  
 04315 Singapore

### 🇺🇸 RIKEN OF AMERICA, INC.

4709 Golf Road, Suite 575, Skokie, Illinois  
 60076, U.S.A.  
 TEL: (1) 847-673-1400  
 FAX: (1) 847-673-1457

### 🇺🇸 ALLIED RING CORPORATION

916 West State Street, St. Johns, Michigan  
 48879, U.S.A.  
 TEL: (1) 989-224-2384  
 FAX: (1) 989-224-5494

### 🇩🇪 EURO-RIKEN GMBH

Heerdter Lohweg 51-53, D-40549  
 Dusseldorf, Germany  
 TEL: (49) 211-5135450  
 FAX: (49) 211-51354529

### 🇪🇸 RIKEN ESPAÑA, S.A.

Poligono Industrial de Constanti,  
 (Tarragona), Spain  
 TEL: (34) 977-52-0506  
 FAX: (34) 977-52-2306

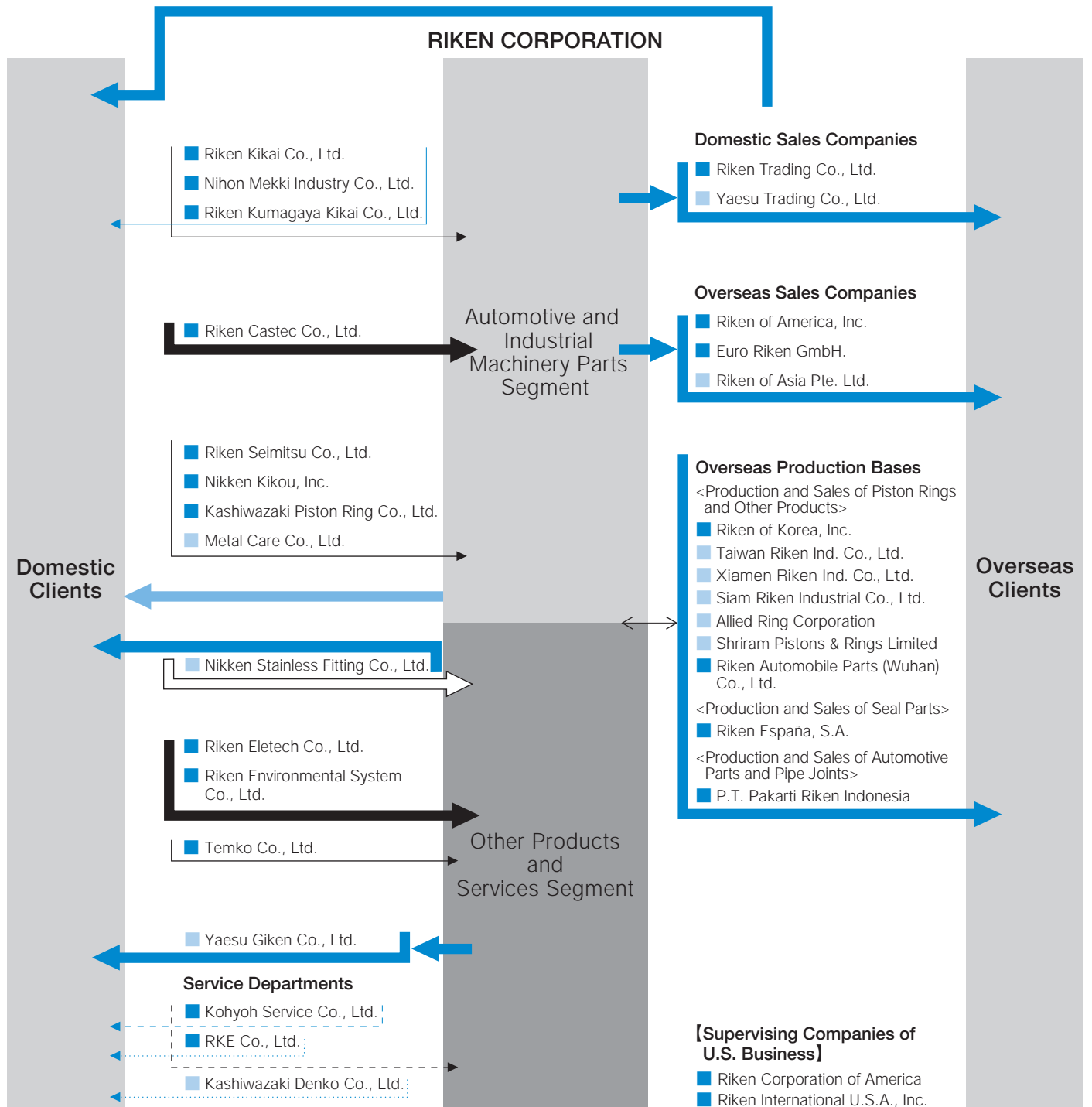
## TECHNOLOGICAL TIE-UPS

### 🇺🇸 GREDE FOUNDRIES, INC.

9898 West Bluemound Rd. Milwaukee,  
 Wisconsin  
 53226-0499 U.S.A.

### 🇧🇷 DANA ALBARUS S.A. INDÚSTRIA E COMÉRCIO

Rua Ricardo Bruno Albarus, 201  
 Distrito Industrial PO Box 104  
 Gravatai-Rs 94000-970 Brazil



## HEAD OFFICE

13-5, Kudankita 1-chome, Chiyoda-ku, Tokyo  
102-8202, Japan  
TEL: (03) 3230-3911  
FAX: (03) 3230-3919  
<http://www.riken.co.jp/>

## DOMESTIC SALES OFFICES

### SAPPORO SALES OFFICE

4-10, Chuo-2joh 6-chome, Shiroishi-ku, Sapporo,  
Hokkaido 003-0012, Japan  
TEL: (011) 865-1919  
FAX: (011) 865-1918

### SENDAI SALES OFFICE

1-5, Izumichuo 4-chome,  
Izumi-ku, Sendai, Miyagi  
981-3133, Japan  
TEL: (022) 773-8825  
FAX: (022) 773-8826

### KANAGAWA SALES OFFICE

3-9, Naka-machi 3-chome, Atsugi, Kanagawa  
243-0018, Japan  
TEL: (0462) 25-7111  
FAX: (0462) 25-7118

### HAMAMATSU SALES OFFICE

319-28, Kaji-cho, Hamamatsu, Shizuoka  
430-0933, Japan  
TEL: (053) 457-1155  
FAX: (053) 454-1453

### NAGOYA SALES OFFICE

17-13, Nishiki 1-chome, Naka-ku, Nagoya, Aichi  
460-0003, Japan  
TEL: (052) 201-8681  
FAX: (052) 201-5057

### OSAKA SALES OFFICE

1-1, Koraibashi 4-chome, Chuo-ku, Osaka  
541-0043, Japan  
TEL: (06) 4706-6720  
FAX: (06) 4706-6702

### HIROSHIMA SALES OFFICE

12-20, Hikarimachi 1-chome, Higashi-ku, Hiroshima  
732-0052, Japan  
TEL: (082) 506-2455  
FAX: (082) 506-2457

### FUKUOKA SALES OFFICE

4-4, Hakata-ekimae 1-chome, Hakata-ku, Fukuoka  
812-0011, Japan  
TEL: (092) 474-2175  
FAX: (092) 474-2435

## OVERSEAS OFFICE

### JAKARTA REPRESENTATIVE OFFICE

Jl Kebon sirih No.96. Jakarta, 10110 Indonesia  
TEL: (62) 21-386-0750  
FAX: (62) 21-386-0751

## PLANTS

### KASHIWAZAKI PLANT

1-37, Hokuto-cho, Kashiwazaki, Niigata  
945-8555, Japan  
TEL: (0257) 23-3113  
FAX: (0257) 24-3309

### TSURUGI PLANT

949-1, Shimosakai, Tsurugi, Kashiwazaki, Niigata  
945-0105, Japan  
TEL: (0257) 22-5959  
FAX: (0257) 22-0210

### KUMAGAYA PLANT

14-1, Suehiro 4-chome, Kumagaya, Saitama  
360-8522, Japan  
TEL: (048) 521-3511  
FAX: (048) 524-8110

## REESTABLISHED

December 1, 1949

## COMMON SHARES ISSUED

106,484,667

## CAPITAL

¥8,573,597,000

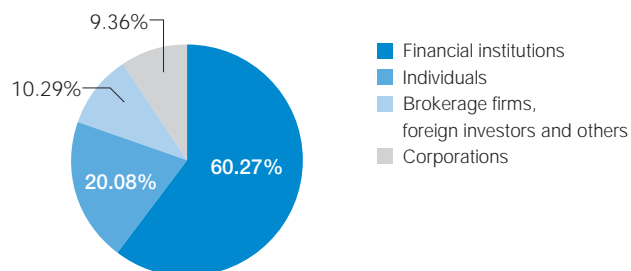
## NUMBER OF SHAREHOLDERS

11,134

## EMPLOYEES (Non-Consolidated)

1,469

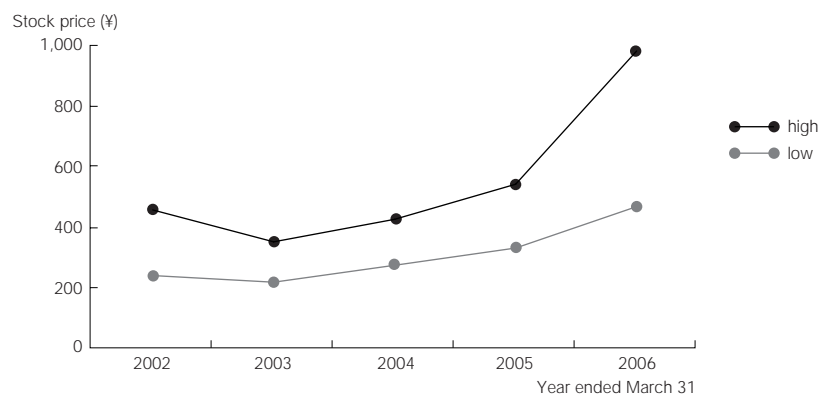
## DISTRIBUTION OF SHAREHOLDERS



## DIVIDEND POLICY

Our fundamental policy toward dividends, over time, is to pay a steady dividend while building a solid foundation for our operations.

## ANNUAL STOCK PRICE SUMMARY



## TRANSFER AGENT AND REGISTRAR

The Chuo Mitsui Trust and Banking Company, Limited is the company's principal transfer and registry agent.

3-33-1 Shiba, Minato-ku, Tokyo 105-8574, Japan

**PRESIDENT**

Toshinaga Koizumi

**EXECUTIVE VICE PRESIDENT**

Fumio Kiyota

**SENIOR MANAGING DIRECTOR**

Noritada Okano

**MANAGING DIRECTORS**

Tatsuo Fujita

Kenichiro Takagi

**DIRECTORS**

Haruhito Watanabe

Kensei Matsuki

Nobuhisa Iida

Nobuyuki Okubo

Toshio Mizobuchi

Tatsuro Takaki

Hitoshi Murayama

Tsutomu Kakuta

Isami Takahama

**CORPORATE AUDITORS**

Nobuhiro Toriduka

Shu Tamaru

Tetsuo Kodama

Shinichiro Tojo

Keisuke Kamata