

OVERSEAS ACTIVITY



The beginning of Riken's full-scale expansion overseas can be traced back to the establishment of Taiwan Riken Ind. Co., Ltd. in 1968. Starting with the production and manufacture of piston rings through joint ventures with local business conglomerates, we have built production bases in countries including Korea and Thailand through joint ventures that use local capital. In line with expansion in Asia, we established wholly owned sales subsidiaries in the United States and Germany in the 1970s to address heightened interest in our products in Europe and North America, and began supplying automakers in various countries. Furthermore, we founded Allied Ring Corporation in the 1980s as a joint-venture company in response to local procurement by Japanese automakers, and to supply steel piston ring blanks for the joint venture partner who is a main supplier to the "Big Three" automakers. Moreover, we provide piston ring technology in India and Brazil through capital and technological tie-ups.

Riken is also involved in fields beyond piston rings. In Indonesia, we manufacture high-grade cast-iron products through the joint venture company P. T. Pakarti Riken Indonesia, and engage in technological transfer of such products as knuckles and camshafts with local companies in Europe and North America. Riken currently has 9 subsidiaries and affiliates, excluding holding companies, and has established partnerships with five companies in capital and technological tie-ups. In addition to piston rings, Riken also provides a variety of products and technologies for automobile parts and piping component through its global network.



OVERSEAS SUBSIDIARIES

1 TAIWAN RIKEN IND. CO., LTD.
41, Chen-Tai Road Sec. 3, Wu-Ku Hsiang,
Taipei Hsien, Taiwan
TEL: (886) 2-2291-4551
FAX: (886) 2-2291-5136

2 P.T. PAKARTI RIKEN INDONESIA
JI. Sukodono, Gedangan, Sidoarjo 61254
Indonesia
TEL: (62) 31-891-2555
FAX: (62) 31-891-0088

3 SIAM RIKEN INDUSTRIAL CO., LTD.
61/2 K.M.21, Bangna-Trad Rd., Amphur
Bangsaothong, Samutprakarn 10540
Thailand
TEL: (66) 2-740-0410
FAX: (66) 2-312-8505

4 RIKEN OF KOREA INC.
#261 Shintanjin-dong, Daeduk-ku,
Daejeon, Korea
TEL: (82) 42-934-1500
FAX: (82) 42-931-2366

5 XIAMEN RIKEN IND. CO., LTD.
No.12 Xibin Road, Xinglin District,
Xiamen, 361022, China
TEL: (86) 592-621-3087
FAX: (86) 592-621-3134

6 RIKEN OF AMERICA, INC.
4709 Golf Road, Suite 807, Skokie, Illinois,
60076 U.S.A.
TEL: (1) 847-673-1400
FAX: (1) 847-673-1457

7 ALLIED RING CORPORATION
916, West State Street, St. Johns, Michigan,
48879 U.S.A.
TEL: (1) 989-224-2384
FAX: (1) 989-224-3280

8 EURO-RIKEN GMBH
Schiess Strasse, 58, 40549, Dusseldorf,
Germany
TEL: (49) 211-5135450
FAX: (49) 211-51354529

9 RIKEN ESPAÑA, S.A.
Poligono Industrial de Constanti
(Tarragona), Spain
TEL: (34) 977-52-0506
FAX: (34) 977-52-2306

CAPITAL AND TECHNOLOGICAL TIE-UPS

A SHRIRAM PISTONS & RINGS LIMITED
23 Kasturba Gandhi Marg, New Delhi, 110001 India
TEL: (91) 11-3315941
FAX: (91) 11-3311203

B EISENGIESSEREI MONFORTS GMBH & CO.
Schwalmstrasse 301 D-41238 Monchengladbach, Germany
TEL: (49) 2161-401447
FAX: (49) 2161-401466

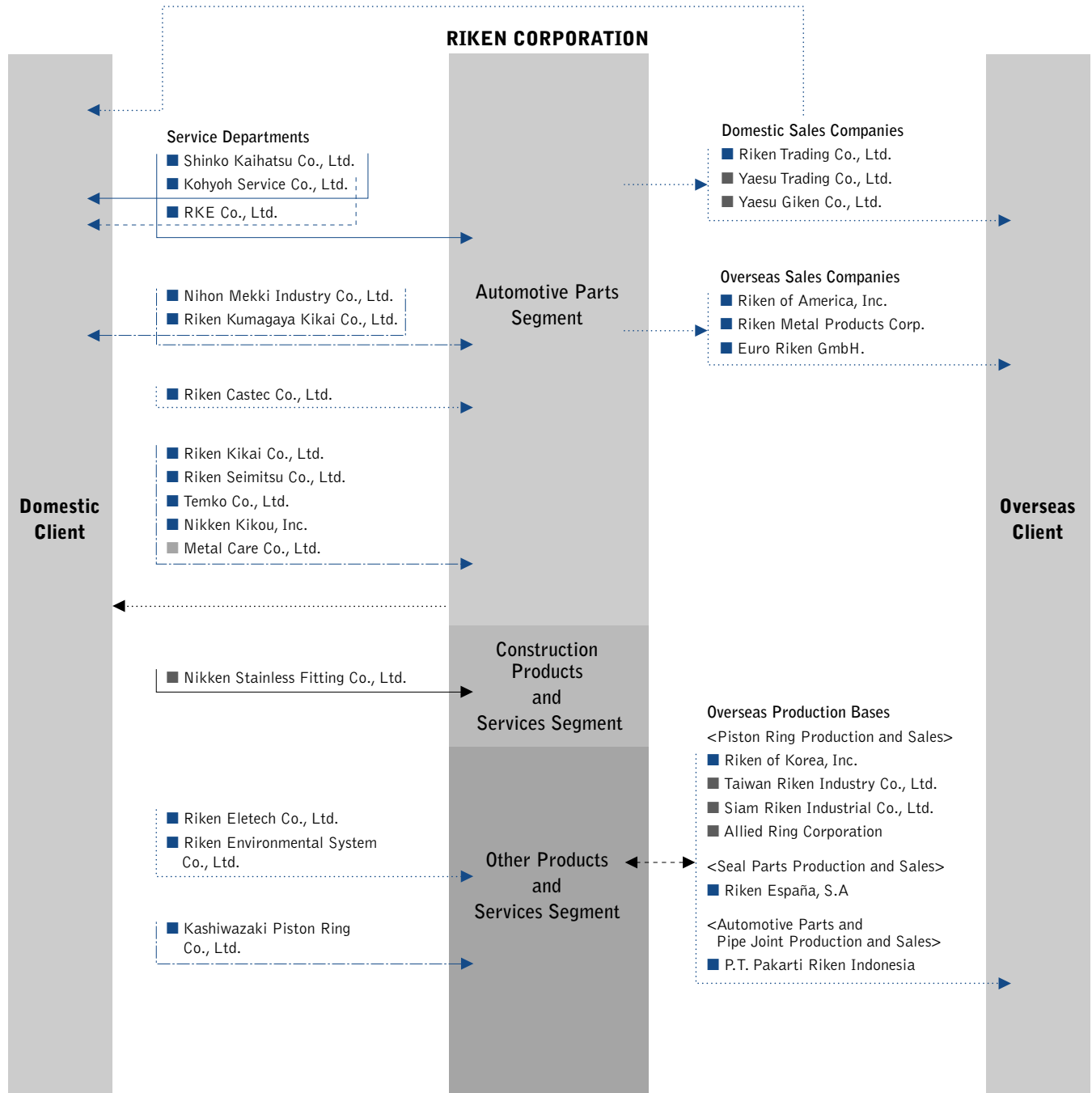
C GREDE FOUNDRIES, INC.
9898 West Bluemound Rd. Milwaukee, Wisconsin
53226-0499 U.S.A.
TEL: (1) 414-257-3600
FAX: (1) 414-256-9399

D INTERMET CORPORATION
5445 Corporate Drive, Suite 200 Troy, Michigan
48098-2683 U.S.A.
TEL: (1) 248-952-2513
FAX: (1) 248-952-1512

E DANA ALBARUS S.A. INDÚSTRIA E COMÉRCIO
Rua Ricardo Bruno Albarus, 201
Distrito Industrial PO Box 104
Gravatá-Rs 94000-970 Brazil
TEL: (55) 51-489-1144
FAX: (55) 51-489-1265

CORPORATE DIRECTORY

As of June 29, 2002



- Service
- - - - -> Construction • Service
- - - - -> Outsourcing • Order Handling
-> Products
- > Parts
- - - - -> Parts and Materials Integrated Supply
-> Products • Service
- Consolidated subsidiaries
- Non-Consolidated subsidiaries
- Affiliates

HEAD OFFICE

13-5, Kudankita 1-chome, Chiyoda-ku, Tokyo 102-8202, Japan
TEL: 03-3230-3911
FAX: 03-3230-3919

DOMESTIC SALES OFFICES

SAPPORO SALES OFFICE

5-39, Chuo-2joh 1-chome, Shiroishi-ku, Sapporo 003-0012, Japan
TEL: 011-832-6690
FAX: 011-832-6681

SENDAI SALES OFFICE

4-18, Tsutsujigaoka 3-chome, Miyagino-ku, Sendai, Miyagi 983-0852, Japan
TEL: 022-256-5101
FAX: 022-256-5103

KANAGAWA SALES OFFICE

3-9, Naka-machi 3-chome, Atsugi, Kanagawa 243-0018, Japan
TEL: 0462-25-7111
FAX: 0462-25-7118

HAMAMATSU SALES OFFICE

319-28, Kaji-cho, Hamamatsu, Shizuoka 430-0933, Japan
TEL: 053-457-1155
FAX: 053-454-1453

NAGOYA SALES OFFICE

17-13, Nishiki 1-chome, Naka-ku, Nagoya 460-0003, Japan
TEL: 052-201-8681
FAX: 052-201-5057

OSAKA SALES OFFICE

13-9, Utsubohonmachi 1-chome, Nishi-ku, Osaka 550-0004, Japan
TEL: 06-6479-5050
FAX: 06-6479-5055

HIROSHIMA SALES OFFICE

9-28, Hikarimachi 1-chome, Higashi-ku, Hiroshima 730-0052, Japan
TEL: 082-506-2455
FAX: 082-506-2457

FUKUOKA SALES OFFICE

11-2, Higashihie 3-chome, Hakata-ku, Fukuoka 812-0007, Japan
TEL: 092-474-2175
FAX: 092-474-2435

PLANTS

KASHIWAZAKI PLANT

1-37, Hokuto-cho, Kashiwazaki, Niigata 945-8555, Japan
TEL: 0257-23-3113
FAX: 0257-24-3309

TSURUGI PLANT

949-1, Shimosakai, Tsurugi, Kashiwazaki, Niigata 945-0105, Japan
TEL: 0257-22-5959
FAX: 0257-22-0210

KUMAGAYA PLANT

14-1, Suehiro 4-chome, Kumagaya, Saitama 360-8522, Japan
TEL: 048-521-3511
FAX: 048-524-8110

INVESTOR INFORMATION

As of March 31, 2002

REESTABLISHED

December 1, 1949

COMMON SHARES ISSUED

106,484,667

CAPITAL

¥8.5 billion

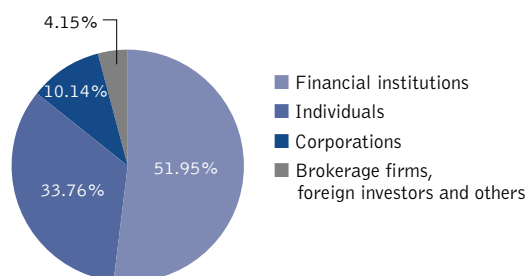
NUMBERS OF SHAREHOLDERS

16,032

EMPLOYEES

1,564

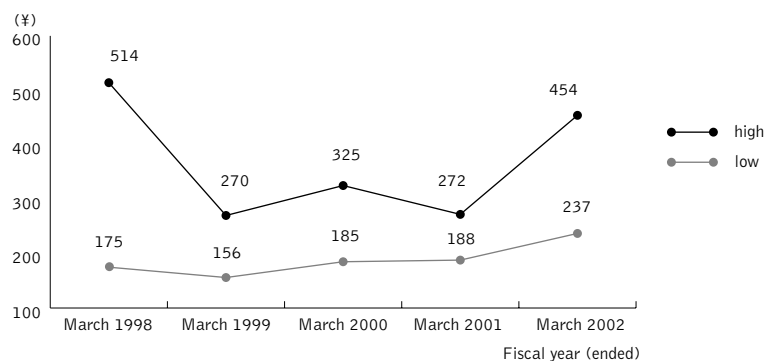
DISTRIBUTION OF SHAREHOLDERS



DIVIDENDS POLICY

Our fundamental policy toward dividends, over time, is to pay a steady dividend upon building a solid foundation for our operations.

ANNUAL STOCK PRICE SUMMARY



TRANSFER AGENT AND REGISTRAR

The Chuo Mitsui Trust and Banking Company, Limited is the Company's principal transfer and registry agent.

3-33-1 Shiba, Minato-ku, Tokyo, 105-8574, Japan

BOARD OF DIRECTORS

As of June 27, 2002

CHAIRMAN

Seiji Nemoto

PRESIDENT

Kunihiko Oguchi

EXECUTIVE VICE PRESIDENT

Toshinaga Koizumi

MANAGING DIRECTORS

Fumio Kiyota

Masaki Munakata

Koichi Yamazaki

DIRECTORS

Satoshi Hoshihara

Michio Furuta

Noritada Okano

Haruhito Watanabe

Kensei Matsuki

Tatsuo Fujita

Kenichiro Takagi

AUDITORS

Junshichi Nakao

Takio Shibano

Takashi Ishitani

Shigekazu Kamiki